

## Franck Latrémolière

I design, build and operate commercial systems to meet clients' business objectives in the context of regulation and multi-sided competition and contracts. I have technical skills in mathematics, physics, statistics, cost modelling, financial modelling, and computer programming. My main business experience is in built infrastructure and utility networks.



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### Career summary

- 2004–** Business consultancy (founding partner of Reckon LLP, London)
- 1998–2004** Economics consultancy (Europe Economics, London)
- 1997–1998** Postdoctoral research in physics (University of Oxford)
- 1997** Economics consultancy (NERA, London)

### Sample work

- 2015–2017** **Charging methodologies for independent electricity distribution networks**  
For several licensed independent distribution network operators (IDNOs), I designed, developed and implemented specific additions to their charging methodologies, and helped obtain regulatory approval for these modifications.
- 2014–2017** **Assistance with market entry in regulated energy markets**  
I helped clients plan and bring about entry into regulated energy markets in European countries, including analysing regulatory requirements, identifying profit opportunities, and developing commercial management systems.
- 2014–2017** **Validation of site-specific electricity distribution use of system charges**  
I validated the assumptions used by distribution network operators to set site-specific electricity use of system charges. I obtained a refund for a customer.
- 2013–2017** **Support on disputes for major electricity grid connections**  
I helped the developer of a new industrial site and an independent connection provider in two separate disputes with regional electricity distribution networks about contestability and the application of connection charging methodologies. Both issues were resolved to my customer's satisfaction.
- 2011–2017** **Expert adviser on electricity distribution charging methodologies**  
I maintain expertise, datasets and software tools related to electricity distribution charging methodologies in England, Wales and Scotland. I designed and delivered training workshops, spreadsheet tools and data compilations for a range of operators and other interested parties. I took part in the work of expert groups developing modifications to charging methodologies and contractual arrangements for the use of power networks.

- 2011–2017**     **Commercial issues for private electricity distribution networks**  
Working for operators of private wire electricity networks, I developed and implemented new charging arrangements to comply with requirements to offer third-party access to private networks, and to update supply tariffs.
- 2006–2017**     **Workshops and telephone consultations with investment analysts**  
I guided investment analysts through the investment implications of publicly available information about industry developments and regulatory actions.
- 2015–2016**     **Advice on pricing issues related to major supplies of water**  
I helped water undertakers in England with their analysis of pricing disputes that had been referred to the regulatory authority Ofwat in relation to a supply to an industrial customer, and a bulk supply from another undertaker.
- 2014–2015**     **Impact of renewable energy subsidies on competition in waste treatment**  
My client was an energy-from-waste operator. I built a model showing the anti-competitive impact on waste treatment of UK renewable energy support schemes, wrote part of the response to a UK Government consultation, and helped with further engagement with UK Government officials.
- 2013–2014**     **Technical assistance with a UK utility price control review**  
For a UK Government inquiry into a utility price control review, I provided statistical analysis of financial markets data, and industry-specific advice.
- 2008–2011**     **Data analysis for defence against allegations of breach of competition law**  
My client was a large UK retailer accused of anti-competitive practices. I provided statistical support to solicitors for the analysis and presentation of market share data, and delivered an expert witness statement for the Competition Appeal Tribunal containing an analysis of pricing data showing whether observed prices had followed recommended retail prices.
- 2008–2009**     **Development of electricity distribution charging methodology and models**  
I was the modelling and cost allocation consultant for a project to establish a new charging methodology (the CDCM) and spreadsheet models, which are now used to set distribution charges across England, Wales and Scotland.

## Education

- 1996**             **Doctorate (D. Phil.) in Theoretical Physics, University of Oxford**
- 1994**             **Master's degree (DEA) in Theoretical Physics, Paris**
- 1991**             **Admitted, ranked first, to École Normale Supérieure (ENS Ulm), Paris**
- 1989–1990**     **Member of the International Mathematical Olympiads French team**
- 1989**             **Physics first prize, Concours Général des Lycées, France**